APS Learning Evaluation Framework

Evaluation Model



Evaluating the **effectiveness** of L&D practice across the APS is integral to ensuring the quality of L&D initiatives and individual learning.

The effectiveness of L&D practice across the APS is determined by evaluating against the following criteria:

- Efficiency
- Impact
- Relevance
- Flexibility
- Accessibility

Through monitoring and evaluation, we can uncover insights in order to improve APS L&D practice.

APS Learning Evaluation Framework

Criteria, questions and information sources

Evaluation criteria

Information sonrces

Effectiveness

Key evaluation questions

- How effective was the initiative in helping the participant perform their work?
- What were the unintended effects (positive and negative) of the initiative?
- To what extent was the initiative successful in achieving its objectives?
- How valuable is the initiative to the participant?

Accessibility

Key evaluation questions

- To what extent did all the targeted audiences benefit equally?
- How well did the initiative contribute to building access to learning?
- How successful was the initiative in reaching hard-to-reach groups?

Flexibility

Key evaluation questions

- · How well does the initiative complement other initiatives?
- Are there other initiatives which contradict or inhibit the success of this initiative?
- To what extent can the initiative be adapted and scaled to different environments and contexts?

Relevance

Key evaluation questions

- How relevant is the initiative in responding to the learning needs of the participants, agency and APS?
- How relevant was the initiative for the participants?
- How relevant was the design of the initiative to the environment and context?

Impact

Key evaluation questions

- · What difference has the initiative made to participants, agencies, and the APS?
- How has the initiative produced significant change?
- How has the initiative benefited the participants' careers?
- How has the initiative led to other indirect changes?

Efficiency

Key evaluation questions

- How efficient was the implementation of the initiative?
- To what extent were the initiative's objectives met against budget and resourcing?
- How did anticipated costs change? What was the result of this?
- How adequate was the budget in meeting the requirements of the initiative?

Primary sources (e.g. participants and supervisors)

- Questionnaires
- Focus groups
- Case studies
- One-on-one interviews
- Pre/post-program participant testing
- User observations

- Participation rates
- Participant demographics
- Corporate and business area plans
- Other initiative outlines and work plans
- Benchmarking against comparable initiatives

Other sources

- Financial and resourcing reporting