This template can be adapted by agencies to assist with a gap analysis in Phase 3 of the APS Location Framework.

	Current State	Future State	Gap	Actions
Geographic location/s	 Where are our staff based? Where are our SES based? Where are our roles based? (usual work location) 	Where should our staff be based?		
	 Where do we have offices? Do we have shared office space arrangements with other agencies? 	Will we share office space with other agencies in future?		
Office arrangements	What are our accommodation preferences? Multiple may apply Staff are usually attached to an office	What should our office arrangements be?		
	 Remote work is supported A desk is provided for each employee / desks are shared Extra desk costs are funded centrally / by line areas 	What other arrangements do we expect, based on case-by-case decisions?		
Managing implications of location decisions	What support do we provide for staff in particular scenarios? Do we think this is effective? Is it sustainable?	What support will staff need under particular scenarios?		
	Dispersed/hybrid teams may need: • Adjustments to work practices (e.g. virtual stand-ups, Kanban tools, virtual-first approach to meetings)	What corporate factors need to be considered? (e.g. property, security, WHS)		
	 Training for managers and staff Collaboration tools (e.g. video conferencing, instant messaging, virtual whiteboard tools) Advice on security, WHS, privacy when working from home 	What support is reasonable? What are the costs of providing particular adjustments or supports?		
	Remote staff/teams may also need: Support to build networks and relationships Approaches to maintain physical and mental health	What are the consequences if we are unable to provide them?		
	 Ways to understand in-person norms / on-site culture Deliberate approaches to capability development Contingency plans for ICT issues Travel budget 	How can any risks be managed?		
	Staff/teams sharing office space with another agency may			
	also need:			
	 Clarity on site leadership and pastoral care arrangements Tailored security advice 			